# **Conducting Appraisals in a Regulated Environment**

### Duration: 1 Day

#### About the course

This course will help delegates understand the aims and objectives of appraisals from a business and regulatory point of view.

The course involves role-play so that delegates can practice in a "safe" environment.

## Who should attend?

Managers/Supervisors/Team Leaders or anyone responsible for conducting an appraisal

## **Course content**

- the purpose and benefits of appraisals
  - motivation and development
  - aims, purpose and objectives
  - o performance management
  - o skills management
- regulatory requirements
  - o competence of appraisers
  - o competence and performance in general
  - o acquisition and understanding of knowledge
  - applying knowledge in a practical way
  - o internal referral and supervisory procedures
- effective preparation
  - o gathering information/evidence
  - o using competence profiles
  - creating the right atmosphere
- appraisal skills
  - o questioning techniques
  - probing and listening skills
  - handling resistance/indifference
  - o identifying and handling areas of concern
- setting targets
  - o agreeing meaningful targets
  - o sticking to targets
  - establishing and agreeing a training plan
  - o follow-up
- completing the paperwork